

U.S. GUARDIAN'S OFFICE PROGRAMME ORDER

FD INT  
SPEC PJT I/C  
A/C  
CAI  
CAL  
CAPR  
G KK  
DG I KK  
DG L KK  
DG PR KK  
MAN DIR KK  
DG US  
PES US  
AVT US  
DG SR US  
DG SR INT OPS US  
AVT US  
DG I US  
DG PR US  
DG L US  
MAC I/C  
MAC 01,2,3,4  
ACTION AIDE  
CONVENTION I/C  
D/PES US  
MAN DIR  
NEWS RI OPS OFF  
UTIL/PROS DIP RI US

13 September 81

The "Juggernaut" Eval

CONFIDENTIAL

DG I US  
for  
DG US  
Authorized and Verified  
by AVT US  
for the  
Board of Directors  
of the  
Church of Scientology  
of California

Exhibit "A"



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THE "JIGGERKAIT" EVAL

POLICY: HQ PL 21 Nov 72 HOW TO HANDLE BLACK PROPAGANDA  
ONLY COUNTER-ATTACK HANDLES...

So it takes time and work to reverse an attack  
because normal channels have to be reopened and  
reversed.

It is done by attacks.

But attacks which are not true earn suits. So one  
must attack only on proven ground.

This requires a lot of hard search.

However, a Black Propagandist often has many other  
enemies. These have sometimes gathered data.

The principles are that when the sub-terminals are  
located, they are investigated and counter-attacked.  
Then further investigation reveals closer terminals  
to the propagandist and these are attacked. In  
short, one investigates and attacks.

SENIOR ADVICE.

Any personnel involved in the Class Action suit become  
parties to the 750 million suit as well as being  
sued on this other action.

By this is meant you put a counter suit to the  
Class Action suit in the same court.

CRM 630 13 Jan 80

STRATEGIC PLANNING: The correct definition is  
STRATEGIC PLANNING IS SOME KIND OF AN OVERALL  
SCENE WHICH SPECS TO CHANNEL OR ALIGN OR  
COORDINATE OTHER PLANS. THAT'S ALMOST THE  
HEADING OF COMMAND INTENTION.

TACTICAL PLANNING: The correct definition is  
WHAT YOU ARE DOING TO IMPLEMENT THIS PORTION  
OF YOUR STRATEGIC PLANNING

GOODPICH EVAL 6 June 73

Policy: Evaluate situations before planning  
actions and handling.

Investigate and thoroughly prepare all legal  
actions before acting.

Thoroughly prepare legal actions; wins are pro-  
portional to preparations...

IDEAL SCENE: GO US calm, confident and effective in  
all bus.

GO 784 INTELLIGENCE, ITS ROLE

An Intelligence Unit that imperfectly understands  
its function will omit to do a proper ESTIMATE  
but will feed raw or fragmentary data to planning,  
command and policy makers and will cause them to  
be alarmed or overly confident and in any event  
will cause them to make mistakes or even fail...

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One can then collect, in numerous ways, many peculiar to the craft, the exact data needed to form a CONCLUSION that there is or is not a situation. And either way, one can then make a PREDICTION, backed up with the PAF DATA and its summary into a SITUATION or a NO-SITUATION which will be of great positive value to planners, command and policy-makers.

INTELLIGENCE FURNISHES MUCH OF THE DATA ON WHICH EVALUATION IS BASED, AND INTELLIGENCE SHOULD FURNISH THE SITUATIONS, THE PREDICTIONS, WHICH TELL WHETHER AN EVALUATION SHOULD OR SHOULD NOT BE DONE!

#### GO 032872 INTELL PRINCIPLES

But there is a shorter route: If you hold the line aggressively to win with Legal and PP AND GET INTELLIGENCE FUNCTIONING EFFECTIVELY AT ONCE you can greatly shorten the time it takes to get back on top.

Each of these three zones have their own tech and their OWN PRODUCTS. They are different Products.

Thus if you short circuit Intelligence just as a support of PP or Legal, the battles will be very dicey indeed.

#### NEWNESS

Intelligence exposed is no longer under cover or clandestine.

PP most frequently exposes Intelligence. Legal has often done so.

Thus Intelligence always requires newness of approach. It is standard in its lines and actions. But must be bright and new in its ideas to carry something off.

#### BACK-UP

PP is a back-up, not an exposure of Intelligence.

A typical Intelligence action is to turn over some exact data to PP to "get brown" that will then push forward an Intelligence objective. Or to squash an enemy release.

#### INFORMATION

Whoever regards Intelligence solely as "Information Gathering" has not moved with the times.

The Japanese disturbed all this with the Intelligence creation of "incidents" then exploited by PP.

The Russians use this (from the Japs) continually.

The "incident" brought about behind the scenes is then witlessly exploited by PP.

To reverse this PP then Intelligence, is out of sequence.

With knowledge, incident and technique, Intelligence properly causes first in any sequence of events.

SITUATION:

After months of successful intelligence prediction and actions surrounding Flynn, we now have no lines in on him and he is able to launch successful and unpredicted actions on us.

STATS:

Months of RI actions to provide prediction and a "turned" (from Flynn's camp) disaffected (Silvana) back-fired and stalled by uncoordinated releases of info to the press in LV (which she then used) and unevaluated RI/Legal missions "to get the full data" from her which scared her atty off from coming forth with the data.

2 weeks of good enthras on Flynn and the CK conspirators based on the proper exposure of their violations of the Sunshine Law.

Now, financial threat to the C of S looming in CK with Flynn moving forward in this arena with an anti - C of S tax plan which is flanked by local media conspirators.

Four weeks of little prediction and lessened obs activity with RI staff in Rsn and US tied up with Legal flanking actions.

An additional vector of attack on Flynn (Catherine Taraha) being wasted by untimely notification of her that the C of S was interested in her complaint (she hates the C of S more than she hates Flynn) and this is now slowed.

Comprehensive strategy based on senior advises stalled and incomplete while the opposition is reversing the vector.

DATA:

The turning of Silvana Garritano to want to get out of the LVS class action suit was the result of a good RI on. When she started to surface this was reported all the way up the lines with much enthusiasm. A plan to get her before the Judge in the LVS suit and get the data on record was formulated and a mission fired to do this. It immediately hinged on the fact that Flynn was still the atty of record and she would have to get a new atty - this obvious fact was not thought through before the mission fired. What resulted was that Silvana's new atty AND OMB's promptly departed from the scene leaving no resources there to actually handle getting her on record.

CORRECT TARGET

RI RSN  
NEWS RI OPS

OMITTED EVALUATION

PFS  
COMAND

OMITTED ESTIMATE

DC I US  
NEWS RI OPS



ALTERED SEQUENCE

PFS  
COMAND

Another product that came up on the lines from RI Rsn was that Catherine Taraha, the mother of Ed Taraha had herself filed a bar complaint against Flynn with the Mass Board of Bar Overseers and the Supreme Judicial Court in Massachusetts. When this was found on RI lines in Rsn, actions had been started to get a Bar complaint filed on Flynn and this was seen as an additional resource. A2R missionaries had our atty and PP Bsn call Taraha's atty in an attempt to get the data, but the net result of that was that Taraha was uncooperative and actually turned out to hate the Church more than she hated Flynn and to date hasn't moved as a resource in this battle. The taking of her off of RI lines, in essence, wasted her as a resource.

OMITTED ESTIMATE

A2R MSNPS  
RI RSN

ALTERED SEQUENCE

A2R MSNPS

ADDED TIME

A2R MSNPS

Reviewing these wasted products shows that in the case of Silvana, the original "glowing report" (faulty intelligence) on her had caused a flurry high on the org board with the OC and the importance of acting on that report to get her data overtly on the record was greatly intensified to the point that it seemed the only strategy at that time. When the Everflash mission went and found the scene completely different than was originally put forward in the isolated intell report (i.e. Silvana had Flynn as her atty and wasn't that willing to go overt with her data), what the Everflash "sn I/C did was mock up a follow-up strategy with atty Harvey Silverplate based on the data on the scene which included filing a Bar complaint, getting data to the Mass AG, both of which, by necessity, closed down the predictive "d" line in Rsn as a necessary element to get some product out of the scene. Similarly, in the case of C. Taraha there was an effort to get her data as it was proof of the fact that FAICO and Flynn were one in the same and that there was overt evidence of this and a complaint from a 3rd Party. Factually, reviewing this, the release of the FAICO data in the Bar complaint was slightly premature as we still hadn't gotten evidence of his solicitation of this plan and this investigation is still ongoing though now harder to prove as Flynn is turned off to the fact that we're on to it, making documentation much more difficult.

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OMITTED ESTIMATE

PG I US  
NFIS RI OPS

OMITTED EVALUATION

PES  
COMMAND

WRONG SOURCE

EUPFLASH MSK I/C  
ATTY SILVERGLATE

ALTERED SEQUENCE

A2R USNRS

Compare the above to the successful action in CK at this time where we did the expose of the Flynn payment of \$4950 from the CK City Commission. In this action, RI got the data and then "PP found it out" noisily by looking at the books of the CK City Commission. This was run successfully in the press for 2 weeks without exposing intell.

EVENTS IN CORRECT SEQUENCE

PG I US  
PES US  
PP CK

CORRECT RELATIVE IMPORTANCE

PG I US  
PES US  
PP CK

Looking back over the successful actions that were occurring prior to the flubs in Boston we find that AG I Ben is starting to look at who is behind Flynn (based on a special bank) and uncovers the fascinating similarity is found in the body of the original LVS complaint by Flynn and an article written by AP psych Dr. John Clark. As a result of this further investigation and obs were done on Clark. What is found were clandestine meetings of AP'ers and connections with the Pochefallars, etc. This shows that standard intell actions were proceeding (in early August 81).

CORRECT TARGET

RI RSN  
NFIS RI OPS  
PG I US

EVENTS IN CORRECT SEQUENCE

RI RSN  
NFIS RI OPS  
PG I US

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CORRECT RELATIVE IMPORTANCE

RI RSN  
NEI'S BI OPS  
DG I US

Then what occurs is shortly thereafter, we find RI Rsn and RI US in a complete flurry, ferrying docs backwards and forwards between LA and Rsn in an effort to satisfy a demand from Legal for documentation that could be used against Flynn. This demand came from the Legal Flynn Handling Program, issued 24 July 81 which was to get the documents analyzed for potential use in IP 2, specifically looking for the governmental connections. Note: This program also had targetting to get FAUCN exposed; however, the means for doing this were going to be through specific discovery actions in the LVS Class Action suit - the program targets for this discovery were never done.

ALTERED IMPORTANCE

RI RSN  
NEI'S RI OPS  
DG I US

CORRECT RELATIVE IMPORTANCE

LEGAL US

OMITTED COMPLIANCE

LEGAL US

Looking into this non-compliance and what was occurring with this Flynn handling program we find that it was revised on 20 August 81. This revision basically revolved around the fact that the Bar complaint filed on Flynn would be the entire resolution of him and that with this he would be off the cases around the country. This program, however, failed to mention that there would be some time prior to this involved even after the complaint was filed (20 days in which Flynn had to answer the complaint). This program basically dropped everything to the point of the irreducible minimum of actions (from the senior strategy on damages) and had the Bar complaint handling everything. Additionally within the program there were handling targets on the Reader's Digest, etc. The programme was done by DG L US and PES US.

OMITTED STRATEGY

DG L US  
PES US

ALTERED IMPORTANCE

DG L US  
PES US

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ADDED INAPPLICABLE DATA

PFS HS  
MG L HS

Looking into how the strategy had droned to the irreducible minimum revolving around the Bar complaint what comes to light is the actions of the Everflash Mission. What occurred on this mission was that the original "We didn't match the existing scene and instead of recalling the mission, the mission ops kept on nushing for the same product on Silvana. What the Everflash Mission I/C did as a solution to this was to drop his missionary hat and put on his CAL hat in the field and starts mocking up and implementing new strategy "to get Flynn". This is based solely on his inability to get his original "We" done. To do this he requests a "strategy" solution from the atty which includes the Bar complaint and the "Mass AG filing, etc. Once this decision was made and OKed by Everflash "an I/C, the atty who had originated this plan went on leave for 2 weeks and turned over his hat to his partner (Gertner) who was ill-briefed by Silverplate. Gertner went ahead with the preparations on the Bar complaint, but procrastinated on its filing as she wanted Silverplate's review of it and based on the fact that her intelligence perception was that Judge Garrity was going to come down with a good 1st Amendment ruling shortly in the LVS suit. What occurred at HS level was that once the data was on hand that Flynn would be completely handled with the Bar complaint (faulty with added time), all executive attention went on the filing of the Bar complaint and the possibility that Garrity would rule (faulty). This has introverted PI, PR, Legal and Command into an area they cannot directly effect and forces them into a time frame dictated by the Bar and the court and has taken the attention off the rest of the strategy.

WRONG TARGET

EVERFLASH MSN OPS (PFS)

OMITTED EVALUATION

EVERFLASH MSN OPS (PFS)

ALTERED SEQUENCE

EVERFLASH MSN OPS (PFS)  
EVERFLASH MSN I/C (CAL)

WRONG SOURCE

EVERFLASH MSN I/C (CAL)  
ATTY SILVERPLATE

OMITTED ATTY

EVERFLASH MSN I/C (CAL)  
ATTY SILVERPLATE



**FALSEHOOD**

**ATTY GERTNER**

**WFOG SOURCE**

**ATTY GERTNER**

**INCORRECTLY INCLUDED ABBREVIATED  
STARLE DATUM (BAR COMPLAINT)**

**COMMAND  
RL US  
PD US  
LEGAL US  
EVERELSH WSN I/C  
A2R WSN I/C  
ATTY GERTNER  
ATTY SILVERGLATE**

**MAJOR OUT-POINTS:**

Omissions followed by incorrectly included.

**ADMIN WHY:**

Previous on-source strat planning has been degraded down to the irreducible minimum "one shot solution" (Bar complaint on Flynn) which is itself based on faulty data that it would handle totally.

**ETHICS WHY:**

Negligence of duty.

**WHO:**

PES US

**IDEAL SCENE:** US GO calm, confident and effective in all Bureaux handling the damages scene and operating off of on-source strategy flanked by superb intelligence which enables the damages scene to be turned around.

**HANDLING:**

**Resources:** Brilliant senior advices that form the hub of OUR STRATEGY.

The tech of correction.

Mission tech.

An Action Bureau

Civil Rights atty and strategist Danny Sheehan, after clean up of our past mis-handlings of him.

The WAC Units.

A Management Bureau

BI Rsn.

Artie Varen - a trained PP missionary.

PI US CIC

Need: Considerable.

Capabilities: Excellent in terms of handling Flynn and damages conspirators based on good strategy, resources and plenty of ammo.

Bright Idea: Fully implement and action all aspects of our extant strategy and include in this a "Juggernaut" civil rights suit filed in the same court as the LVS suit which becomes the major vehicle to get complete restraint on Flynn.

Use Intell to find MIO is behind Flynn.

Use GO BLACK PP to handle Flynn as a Black Propagandist - survey to find out what he is (eg. extortionist) and never again refer to him as an atty only as a \_\_\_\_\_ - reclassify him.

Plan:

1. Fire a PP mission, fully briefed on all RI, Legal data to follow up on the criminal complaints we have made and which have not been actioned. The mission will go up the org board in each of the agencies if there is no cooperation. Additionally, the mission will pick out and get the message and details of the complaint to 2 new publics (eg. CIs and groups that would find the actions of Flynn/Cooner repugnant) and get these publics to bring pressure on the agencies if they don't act and flank them if they do. The mission will bring the local PP of the area with them and will SSR him/her to follow the whole thing through and expand upon it.
2. In the case of any governmental refusal to cooperate on the denials or where we know they are withholding, the mission alerts Legal US who then follows this up with FOI actions.
3. WAC gets atty Danny Sheehan back on the lines and cleaned up. Get him to attend the atty conference in LA next weekend and fully lay out the scene to him. Get Sheehan to coordinate with the other attys, get an understanding of the current scene and any of the Flynn docs and overt acts and get him to come up with the ideal legal solution and vehicle to Flynn and his conspiracy, especially in CA. We want restraint.
4. Support the WAC missions by cutting all Dev-T off their lines and get them flat out on handling all the Flynn real cases and points of vulnerability. Evaluate all cases. Fully exploit all avenues available for restraint on Flynn and the other conspirators.
5. Get RI actions, investigations and obs on Flynn which take him out from a completely independent line.
6. Get a damages special bank done at RI US which finds out MIO is behind Flynn and follows this down for further action.
7. WAC to get Flynn prosecuted as a criminal using any

any available resource (eg. Silvana, data from Thiers, him acting falsely as a governmental agent, etc) - don't rely on the bar complaint as the isolated handling.

8. Expand the restraint actions on Flynn to the other conspirators, especially Cooper and those in CW.
9. Follow through in all arenas to complete NONFSI
10. Handle the KINGS of the eval with ethics.

PROGRAM:

0. Legal CIC, RI CIC and Mission Frens put together a briefing pack on all agencies and terminals the mission will be contacting, what has been done before, who the terminal is, what his buttons are, what RI data we have on them and the agency etc. This is compiled and the missionaries are briefed on these and take this data with them on the mission.

MSN PREPS  
LEGAL US CIC  
RI US CIC

00. Get successful missionaries selected for this mission. Possibly Artie Warren and Heber Jertz (from the Christo mission for this as we want maximum impact and them to be able to turn over their actions and hat the area AG PRs.

DC US

1. In Liaison, Action Aide and DC PP US write a set of Action MOs to handle the inactivity on the criminal complaints and governmental denials and get the products of a) active investigations on conspirators and b) governmental responses or no responses that can be used. These MOs must include the following elements (if 2 missions needed then do 2):

a) Contact with the following in criminal complaints:

- Mass AG to push the Boston Flynn criminal complaint
- Justice Department in DC on the Cooper criminal complaint
- Justice Department in DC on the Christo criminal complaint
- AIUSA in Portland on the Christo criminal complaint
- Justice Department in DC for criminal complaint on Heatherton and Cicero
- IPS in DC on Cohen

b) Contact with the following on governmental denials:

- IPS
- FBI
- Atty Gen or Governor in Florida in re Russell's actions
- DOJ
- Mass AG
- Atty Gen - Portland

- c) The obtaining of action on the above in a) and b) or by-passing up the org board til you get satisfaction. (Notify Legal to file FOI requests in such areas of resistance.)



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- d) The isolation of 2 other new publics in each area (above) to whom the issue is taken and who will be outraged with it and do something about it (ie. Make an event out of it - eg. take the Cooner videos and tapes to the Baptists in CW and the Moral Majority in DC, take the Flynn denrogramming complaint to the ethics professors at Harvard and have them make a statement, utilize appropriate OIs who would be outraged by this and get them to go to the media and use their lines and try the issue in the press if the criminal investigatory agencies don't act and flank them appropriately if they do.)
- e) Dove-tail these MOs with the CW Turnaround MOs.
- f) Pattern the MOs off of the successful MOs that were done to flank the Christo appeal, possibly using the same personnel and others.
- g) Have the missionaries take the area AG PRs with them and SS8 them on their actions and leave them with a set of actions to get done to discover new PUBLICS and OIs when the mission leaves and arrange that it is a continuing action and new publics are being reached with OIP message, while the investigatory bodies have the heat put on them and are being flanked by public support.

ACTION AIDF  
DG PP US

- 2. Get additional criminal complaints and new publics reached on these issues in other GOs around the country.

DG PP US

- 3. Keep a tight info line in with MAC I/C, DG PR US, DG I US, DG L US, PES US and DG US for anything that comes up from the mission(s) outlined in #1 above so that actions can be followed up on at a US level and Flynn can be tried as impersonating a government official along with his cronies or IP II can be beefed up with the evidence of governmental involvement.

MSN OPS

- 4. Get FOI requests filed in all governmental agencies where we suspect governmental involvement with these civil conspirators and get this to MAC I/C for inclusion in the IP II suit.

DG L US

- 5. Exploit in the proper forum and vehicle all findings and evidences from the mission(s) and from other sources, (eg. results of FOI requests, criminal actions on Flynn impersonating a government agent, IP II expansion, etc.).

MAC I/C

- 6. KFFP CALV - MACI Evaluate all major cases, police Dev-t, complete cycles of actions and get wins.

MAC I/C  
Dir I & P

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- 7. Exploit all weak Flynn-related cases via discovery actions, tie him up and get him major losses on the record (ie. in Thieves, Stiffler, Baptista, Smith, Vaschel, etc.).

MAC I/C 198



8. Explore and activate all possibilities for restraint on Flynn and his co-conspirators (Logan, Russell, et al) using any legal vehicle. (The idea being to get simultaneous restraint on him from all possible quarters.)

MAC I/C

9. Get Danny Sheehan invited to and closed on coming to the atty briefing next weekend (coming a day ahead of time - use Artie Aren as a resource as needed but get him out here).

MAC I/C  
CONVENTION I/C

10. Clean him up when he arrives on any broken agreements, financial betrayals, RPC, etc. Brief him separately on the current scene (using Artie if available) and hire him as our civil rights counter-suit expert. KFFP ALL AGREEMENTS WITH HIM and make a working arrangement with him exactly per the senior advices.

MAC I/C  
MAC 13

11. Using the convention, the data on Flynn's conspiracy and the documents, the overt acts committed in Clearwater in furtherance of that conspiracy and the feedback from the other attys (ie. IP II attys, Silverplate, etc) give Sheehan the problem that we want to have solved which is full restraint on Flynn and his co-conspirators (especially Logan, Runch, Russell, Cazares, etc) which takes the form of a counter-suit filed in the same court as the LVS suit and gets its product.

MAC I/C

12. NOTE - VITAL: Should this additional suit be a burden, get another MAC unit set up solely for this action with a new, hatted resource there so there is no further burden on the MAC lines, but run this as a priority.

MAC I/C

13. Get this counter-suit thoroughly prepared, completely documented, brutally reviewed and impeccably filed. Use it for maximum restraint on Flynn and the conspirators. (Should Silvana not have come out on the record prior to this time, have Carhart notified that she will be a party to this suit with other plaintiffs and if he doesn't want this to occur then he had better move with her to get her off LVS and then onto the record - then use this data in the suit and any other criminal arena as applicable.)

MAC I/C

14. Get Silvana set down for depo and actually deposed - fully utilize the data in civil and criminal actions on Flynn.

MAC I/C

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15. Get Pose, the female atty who has FAACN docs and others who know of the FAACN docs existence or have them set down for depos in any applicable legal case.

MAC I/C

16. Continue flat out on all loose ends on the prospectus investigations and get these wrapped up, ideally with the prospectus in hand or an addidavit from the PI in this regard.

NEWS RI OPS

17. Pull all loose ends on the personal investigation of Flynn, finding his OLs, the influence of his wife, what he actually did as an IPS atty, who he worked with, etc.

NEWS RI OPS

18. Get effective and secure obs proposed and executed on Flynn personally with his group, with his OLs, his wife, his ID, etc. Continue obs on Clark.

NEWS RI OPS

19. Get Flynn handled from a completely separate line than any of the above.

NEWS RI OPS

20. Establish and maintain a prediction line on him for knowledge of his criminal actions and feedback.

NEWS RI OPS

21. Get a special hank done on the entire damages area which finds the who and the lines behind Flynn.

INFO CIC

22. Survey and find the real "classification" for Flynn (eg. "extortionist") and see that he is only referred to as this and never an "atty" again.

DC PP US

23. Obtain full restraint on Flynn in all arenas - RI, PP and Legal.

DC US  
ALL CONCERNED

24. Get the results of the special bank followed up on and handlings done.

DC I US

25. Pide these actions to complete done and debug as necessary on a priority basis. Get it through to EP.

DC US

26. Get the WIOs of this eval handled for their negligence on proper ethics gradient for each.

DC SR US  
DC ESTO

EVALUATOR TARGETS:

EVALUATOR

CLERK'S OFFICE  
UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF COLUMBIA  
WASHINGTON, D.C., 20001

I, hereby certify that the attached are copies  
of the Exhibits used in the case of UNITED STATES  
OF AMERICA vs MARY SUE HUBBARD, et al., Criminal  
Case Number 78-401, and retained in our office.

JAMES F. DAVEY, Clerk

by Margaret L. Hapner  
Deputy Clerk